

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 2 March 2022

Time: 10:00am

Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ

Members

Ben Story (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Seb Dance

Cllr Julian Bell

Dr Lynn Sloman MBE

Peter Strachan

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Jamie Mordue, Senior Committee Officer; Email: Secretariat02@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 22 February 2022

**Agenda
Programmes and Investment Committee
Wednesday 2 March 2022**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Committee held on 15 December 2021
(Pages 1 - 14)**

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 15 December 2021 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 15 - 18)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 19 - 22)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report - Periods 8, 9 and 10, 2021/22
(Pages 23 - 86)

Chief Customer and Strategy Officer, Chief Capital Officer and Chief Operating Officer

The Committee is asked to note the paper and exempt supplementary information on Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 87 - 90)

General Counsel

The Committee is asked to note the report and exempt supplementary information on Part 2 of the agenda.

8 TfL Project Assurance Update (Pages 91 - 96)

General Counsel

The Committee is asked to note the paper and exempt supplementary information on Part 2 of the agenda.

9 Asset Renewals (Pages 97 - 136)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the paper.

10 Air Quality and Environment - To Follow

Chief Customer and Strategy Officer

The Committee is asked to note and approve the paper and exempt supplementary information on Part 2 of the agenda and approve authorities.

11 Technology and Data 2022/23 and 2023/24 (Pages 137 - 160)

Chief Customer and Strategy Officer and Director Strategy and Chief Technology Officer

The Committee is asked to note and approve the paper and exempt supplementary information on Part 2 of the agenda and approve additional Programme and Project Authority.

12 Enterprise Risk Update - Delivery of Key Projects and Programmes (ER8) (Pages 161 - 164)

Chief Capital Officer

The Committee is asked to note the paper and exempt supplemental information on Part 2 of the agenda.

13 Members' Suggestions for Future Discussion Items (Pages 165 - 168)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

14 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

15 Date of Next Meeting

Wednesday 18 May 2022 at 10.00am.

16 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraphs 3 and 5 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

17 Investment Programme Report - Periods 8, 9 and 10, 2021/22 (Pages 169 - 182)

Exempt supplementary information relating to the item on Part 1 of the agenda.

18 Independent Investment Advisory Group Quarterly Report

(Pages 183 - 238)

Exempt supplementary information relating to the item on Part 1 of the agenda.

19 TfL Project Assurance Update (Pages 239 - 242)

Exempt supplementary information relating to the item on Part 1 of the agenda.

20 Air Quality and Environment - To Follow

Exempt supplementary information relating to the item on Part 1 of the agenda

21 Technology and Data 2022/23 and 2023/24 (Pages 243 - 244)

Exempt supplementary information relating to the item on Part 1 of the agenda.

22 Enterprise Risk Update - Delivery of Key Projects and Programmes (ER8) (Pages 245 - 250)

Exempt supplementary information relating to the item on Part 1 of the agenda.